



National Collaborating Centre
for Methods and Tools

Centre de collaboration nationale
des méthodes et outils

Funded by the Public Health Agency of Canada
Affiliated with McMaster University

Facilitating access to knowledge translation resources for public health



Jaime Brown, PhD

Presentation to
Toronto KTE C of P
Toronto, ON
January 19, 2012

Who are we?

One of six National Collaborating Centres for Public Health created by the Government of Canada to renew and strengthen public health.



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**NCC
Aboriginal
Health**

Prince George,
BC

**NCC
Environmental
Health**

Vancouver, BC

**NCC
Infectious
Diseases**

Winnipeg, MB

**NCC
Methods
and Tools**

Hamilton, ON

**NCC
Healthy
Public
Policy**

Montreal and
Quebec City, PQ

**NCC
Determinant
s of Health**

Antigonish, NS



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Methods and tools for what?

sharing what
works in public health



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What is Evidence-Informed Public Health?

... the process of distilling and disseminating the best available evidence from research, context and experience, and using that evidence to inform and improve public health policy and practice.

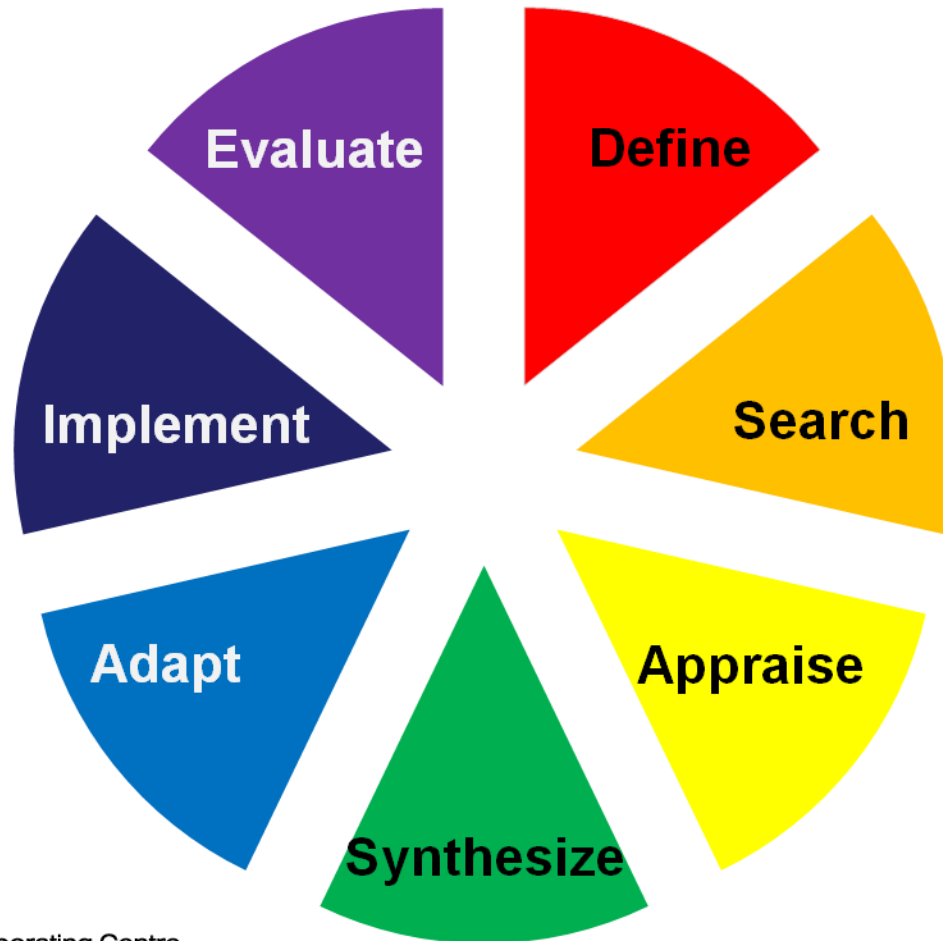


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Stages in the process of

Evidence-Informed Public Health



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Why implement Evidence-Informed Public Health?

Do what works ...
and don't do what does not work!



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A Model for Evidence-Informed Decision-Making in Public Health



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Barriers to Evidence-Informed Public Health

- Lack of time
- Difficulty accessing research
- Lack of skills or confidence with critically appraising evidence
- Difficulty interpreting results
- Challenges with applying research findings to local context and setting
- Insufficient power or support to make a change
- Environment/organizational culture



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(Keifer et al., 2005; Retsas, 2000; Thomas et al., 2004)

What are **methods** and **tools**?

- standardized procedures or products that help you access or use information for decision making.



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For example?

They could be

- regular and systematic approaches
- sets of organized steps or rules, or
- instruments, guidelines or manuals.

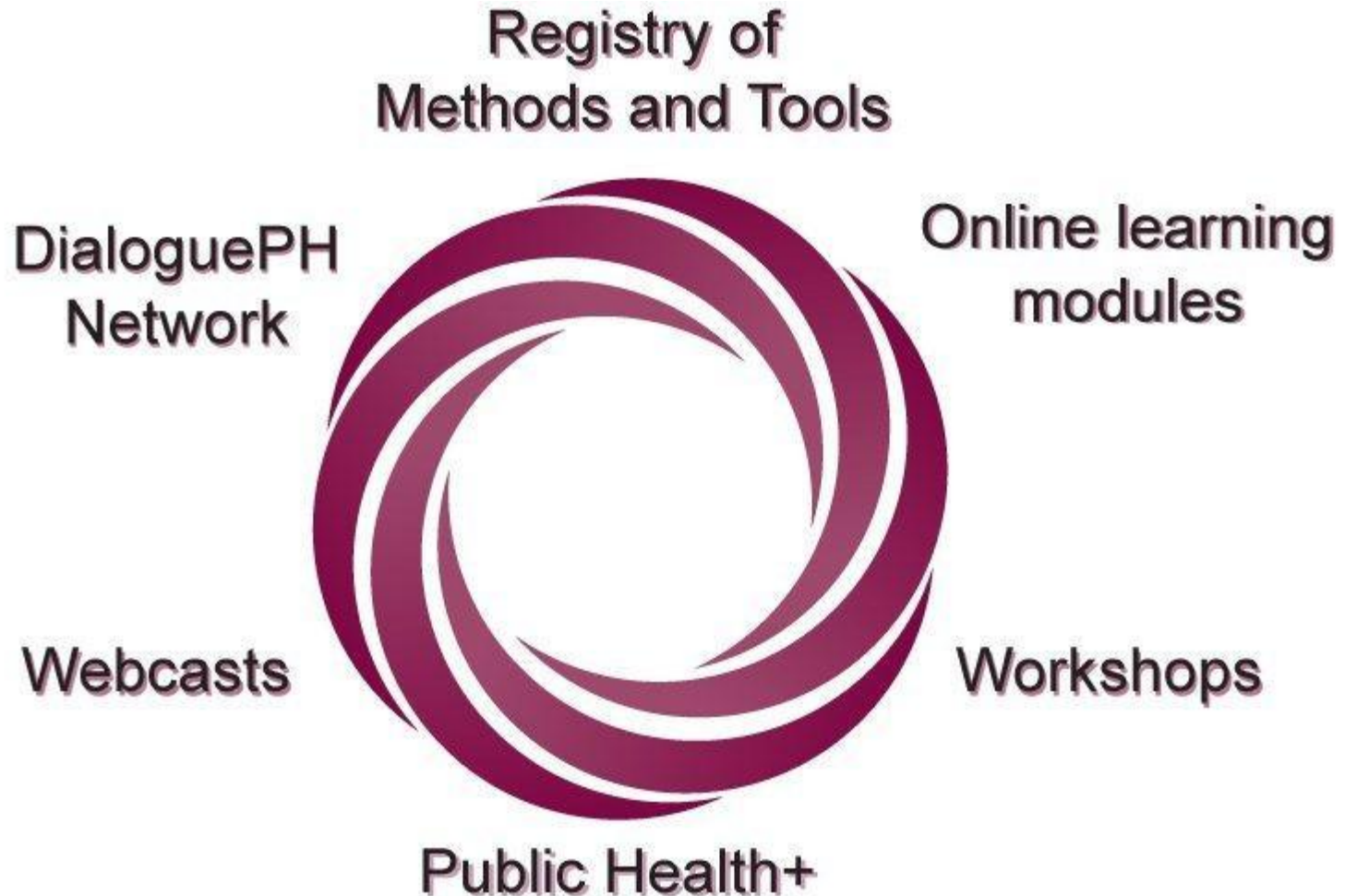


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NCCMT Products and Services

[*www.nccmt.ca*](http://www.nccmt.ca)





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Search

sharing what **works**
in public health

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[Home](#) » [Resources](#) » [Registry of Methods and Tools](#)

The Registry of Methods and Tools

knowledge translation methods and tools for public health

Find accessible and searchable knowledge translation methods and tools

The Registry is a searchable, online collection of methods (processes) and tools (instruments) for knowledge translation in public health. The Registry's goals are to help public health practitioners:

- communicate new knowledge to clients and colleagues;
- support innovation uptake in their organization;
- synthesize and appraise public health related research;
- apply a new technique for working with community partners; and
- summarize relevant evidence for public health policy decisions.

The Registry contains summary statements of knowledge translation methods and tools to help busy practitioners use evidence in their practice. The Registry identifies and describes effective resources for knowledge translation, making them easier for you to find and use.

» [Browse the Registry](#)

» [Search the Registry](#)

Go to [What's Inside the Registry](#) for more information.

[Subscribe to receive Registry of Methods and Tools Updates](#) — weekly notification of Registry updates let you know when we add new methods and tools to the Registry.

Recent Updates

- ▶ [A national knowledge translation initiative \(January 16, 2012\)](#)
- ▶ [A partnership guide \(January 16, 2012\)](#)
- ▶ [Critical appraisal tools to make sense of evidence \(December 16, 2011\)](#)
- ▶ [Using knowledge management to leverage public health knowledge \(December 8, 2011\)](#)
- ▶ [Resources for a knowledge management strategy \(December 8, 2011\)](#)
- ▶ [A Community of Practice toolkit \(December 8, 2011\)](#)
- ▶ [Critically appraising practice guidelines: The AGREE II instrument \(November 28, 2011\)](#)
- ▶ [A toolkit for equity-focused knowledge translation \(November 28, 2011\)](#)

What is the Registry of Methods and Tools?

- A free, searchable, online collection of **knowledge translation** methods and tools relevant to work in **public health**
- The Registry contains **summaries** of, **references** for, and **web-links** (where available) to methods and tools



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CIHR definition of Knowledge Translation

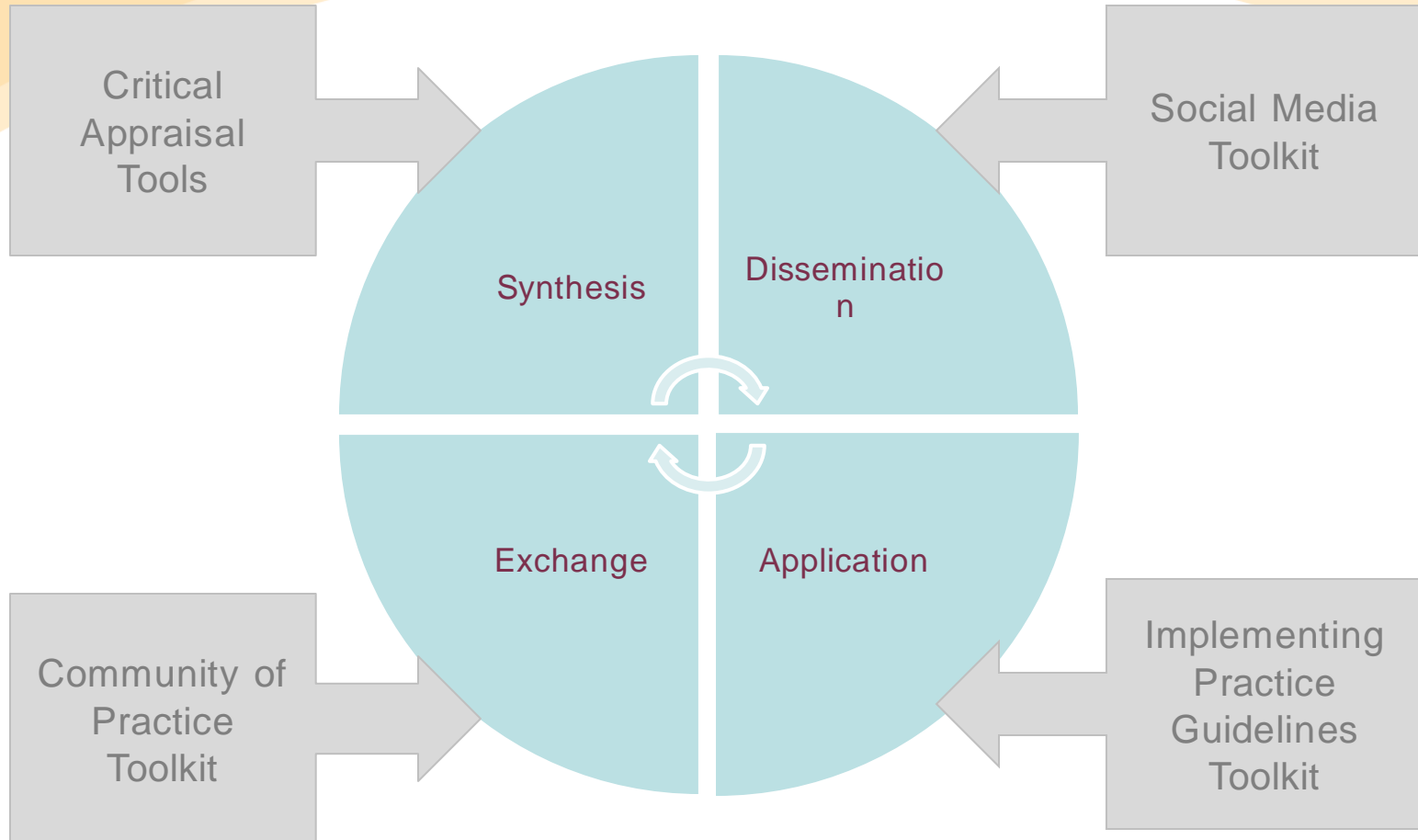
A dynamic and iterative process that includes ***synthesis, dissemination, exchange and ethically-sound application*** of knowledge to improve the health of Canadians, provide more effective health services and products and strengthen the health care system



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Knowledge Translation Methods and Tools



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How have the Registry's methods and tools helped our users?

It worked there. Will it work here?
a tool for assessing Applicability and Transferability of Evidence

A: When considering starting a new program

Purpose and target audience

To help public health managers and planners use evidence to choose appropriate programs for their community.

Where does this fit?

This tool helps you with the fifth step in the evidence-informed public health process:
Adapt the information to a local context.

You may have found evidence about an intervention that worked, but can you apply that evidence to your situation? Do you need to adapt the intervention for your population? ... your community? ... your team?

This tool gives you a process and criteria to assess the applicability (feasibility) and transferability (generalizability) of evidence to public health practice and policy.

How to use this tool

At this stage, you will have already completed the first four steps in the evidence-informed public health process. You have defined your question (step 1), found (step 2) and appraised (step 3) the research evidence relevant to your question. You have also formed some recommendations based on the evidence that you found (step 4). (See www.nccmt.ca/eiph for more information.) These are all necessary steps, but you are not yet ready to decide whether to introduce, continue, or end a program or intervention in your local community.

1. Decide who will be involved in the decision. Consider including partners from other sectors, disciplines and client groups. (*The remaining steps are done in collaboration with this entire group.*)
2. Orient group members to the process; establish time lines.
3. From the following list of criteria, choose the most important applicability and transferability assessment questions for the intervention of interest and the local context. Are these criteria equally important or should they be weighted differently? If so, choose what weights to assign. Not all criteria are relevant all the time. The group may decide that some criteria are more important than others at a particular time period and in a particular community.
4. Decide how final scoring will be done: Will you discuss each criterion to achieve consensus or add ratings from all group members? In that case, you would individually rate the importance/relevance of each question on a scale of 1 to 5, where 1 is low and 5 is high. Priority would then go to the highest scoring program.
5. Be sure to document the scoring process used.

How to cite this resource

Buffet, C., Ciliska, D., & Thomas, H. (2011). It worked there. Will it work here? Tool for Assessing Applicability and Transferability of Evidence (A: When considering starting a new program). Hamilton, ON: National Collaborating Centre for Methods and Tools.

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“The A&T Tool allows a more structured and thorough discussion of the factors, in addition to the research, that impact on a final decision re: implementing or stopping a program.”

– Public Health Project Specialist

A tool for doing knowledge application



“The RNAO toolkit is an easy to follow, easy to use guide to planning for any implementation (not just guidelines), and it makes for an organized approach to planning, implementing and evaluation.”

– Public Health Manager

A tool for planning, doing, and evaluating knowledge application

The screenshot shows the RNAO (Registered Nurses' Association of Ontario) website. The header includes the RNAO logo and navigation links: home, members only, site map, contact, view ca. The main navigation bar has links for About RNAO, Health and Nursing Policy, Centre for Professional Nursing Excellence, and Nursing Best Practice Guidelines. The breadcrumb trail reads: Home >> Nursing Best Practice Guidelines >> Clinical Practice Guidelines Program >> Implementation Resources. The page title is 'Toolkit: Implementation of clinical practice guidelines'. A search bar is present. The main content area features a 'Featured Best Practice Guidelines' list with items like 'Ostomy Care & Management', 'Decisional Support for Adults Living with Chronic Kidney Disease', 'Supporting Clients on Methadone Maintenance Treatment', 'Preventing and Managing Violence in the Workplace', and 'Oral Health: Nursing Assessment and Interventions'. A 'Purchase:' section lists a 'Hardcopy edition of the Toolkit'. A 'Related Downloadable Files' section is also visible. The left sidebar contains links to BPG: Clinical Practice Guidelines, Healthy Work Environment Guidelines, Advanced Clinical/Practice Fellowships, Online Catalogue, Best Practices Toolkit, and Quick Links (Membership Information, Business Meetings, Events, Regions/Chapters, Interest Groups, Education Funding, Career Services).



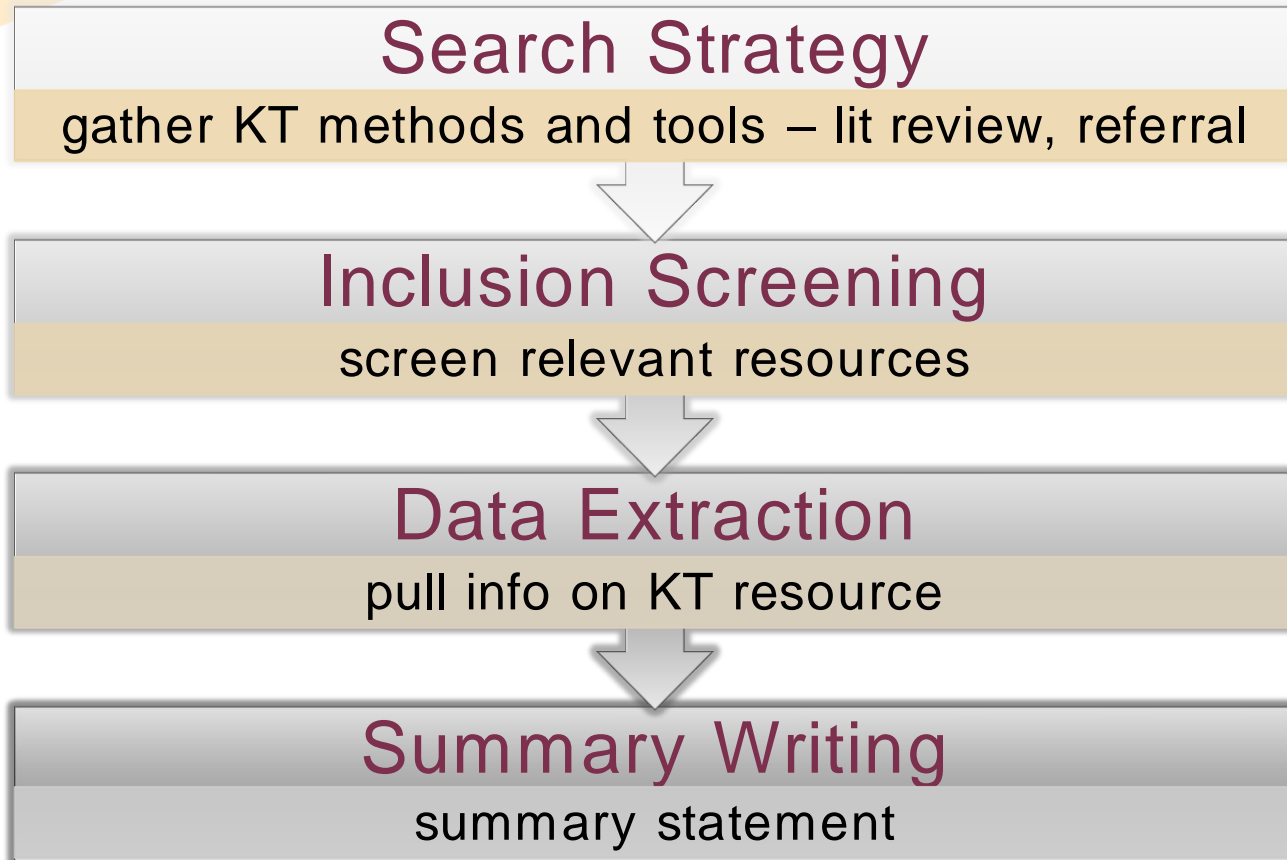
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Summary of titles
and brief
descriptions of
the **91 methods
and tools**
currently in the
Registry



How do Methods and Tools make it into the Registry?



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How do Methods and Tools make it into the Registry?

After the Summary is written, it is:

✍ Sent to **Editor**

✓ Sent to **Developer/Author** for Feedback

♣ Sent to **French Translator**

@ **Posted** to Registry

🗣 **Promoted** to network subscribers



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What's in a Summary Statement?



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Enhancing the Registry of Methods and Tools: *Literature Search (2011)*

- Comprehensive search of published literature related to KT and public health Jan06 - Jan11
- Search terms limited to title, abstract, or subject headings
- 6 bibliographic databases:

The Cochrane Library, MEDLINE, EMBASE, CINAHL, PsychInfo, Sociological Abstracts



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Screening Methodology

- 2 independent reviewers at each level of screening (title/abstract; full-text)
- Criteria:
 1. About KT
 2. Relevant to public health; applicable to more than one domain/content area
 3. A method or tool



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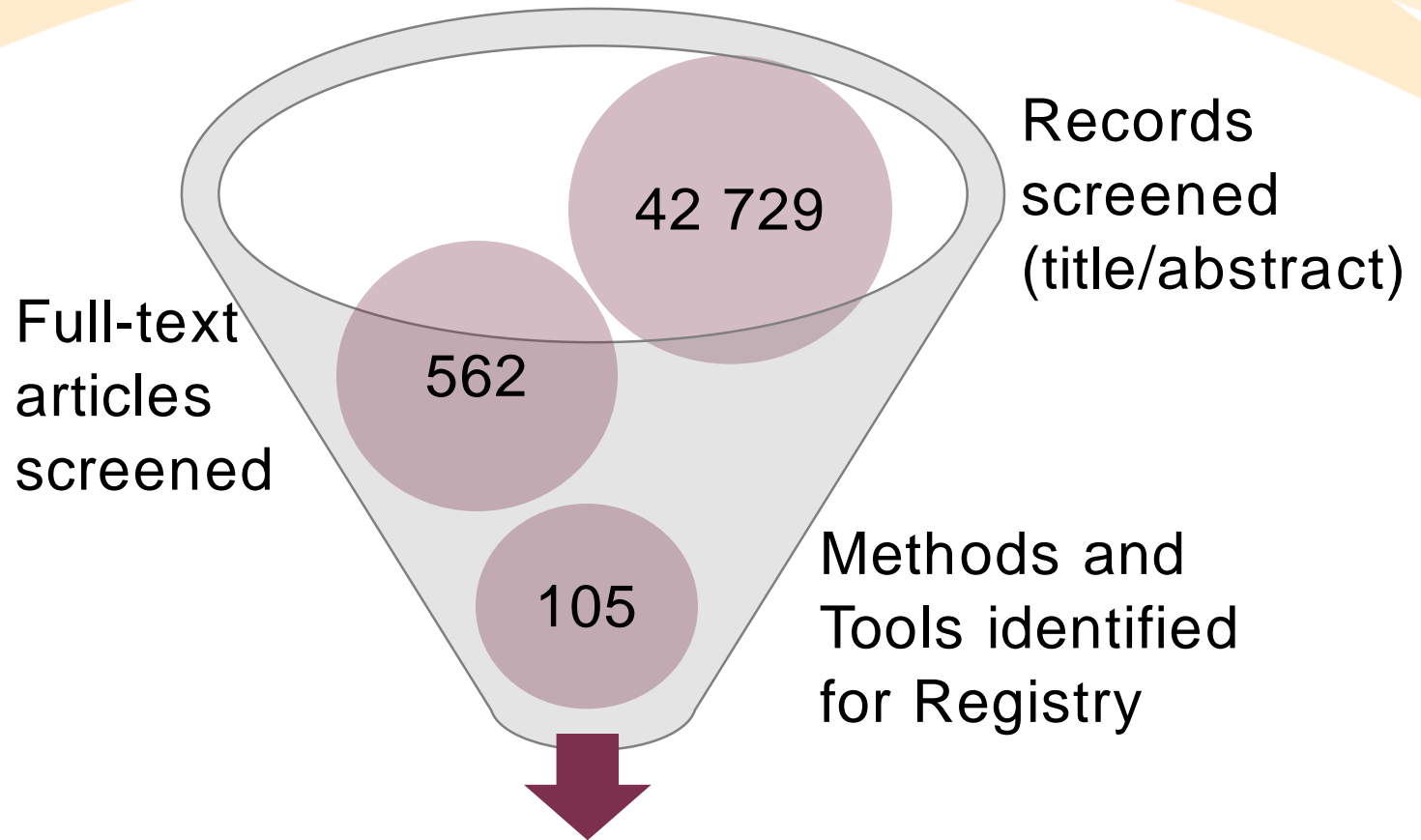
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Classification

- After completing screening, 2 reviewers identified resources as:
 - Method or Tool (one or the other)
 - KS, KD, KE, or KA (all that apply)
- Generated keywords to describe content of the method/tool and target audience



Literature Search Results

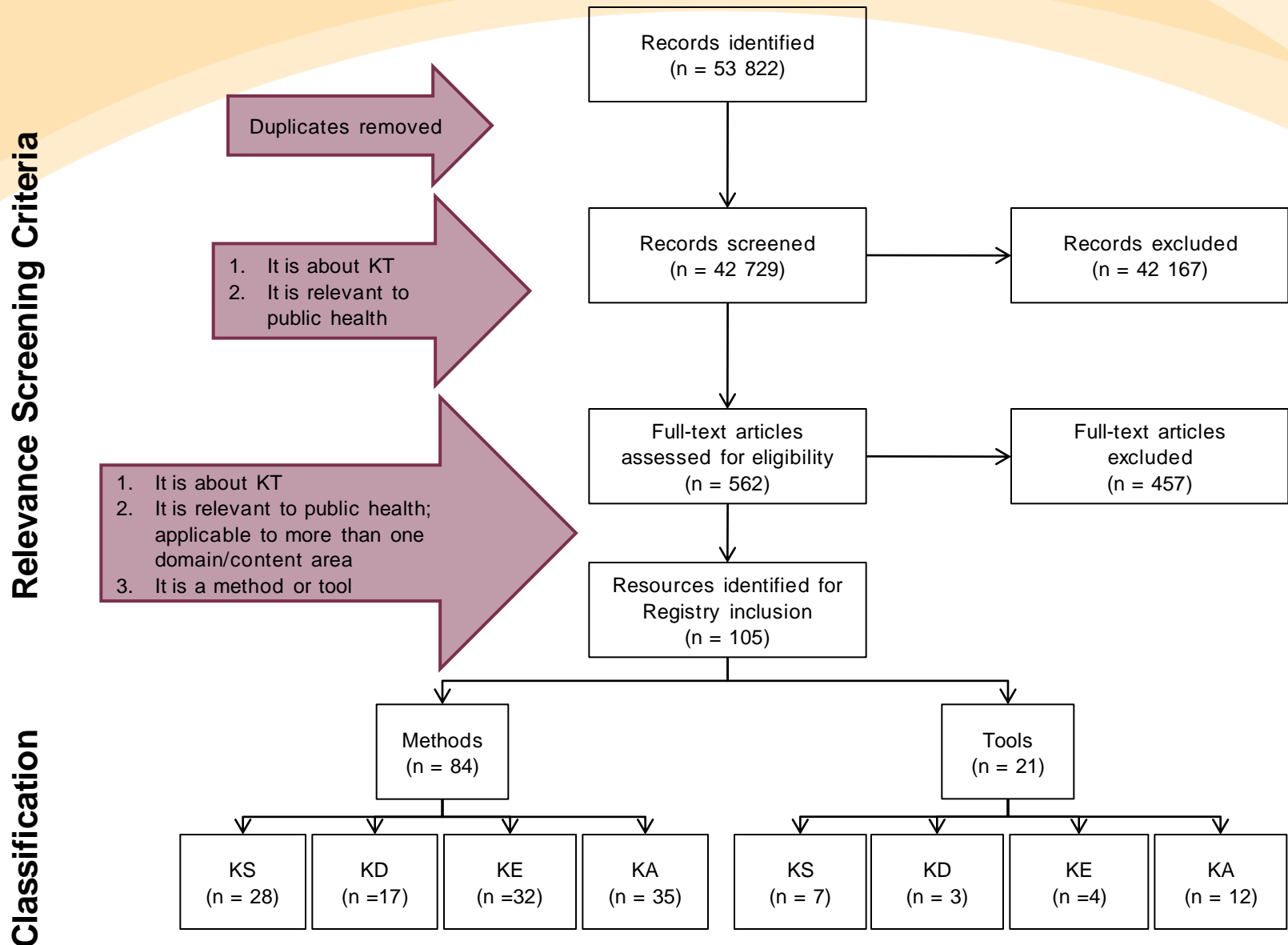


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**Classification
and Prioritization**

Literature Search Screening Process and Results



Prioritization

Higher priority resources are those that have:

- Specific **demand** from users
- Current **relevance to public health**; identified as hot issue by public health professionals
- **High utility/tangibility** for use by public health professionals --- tools may be prioritized over methods

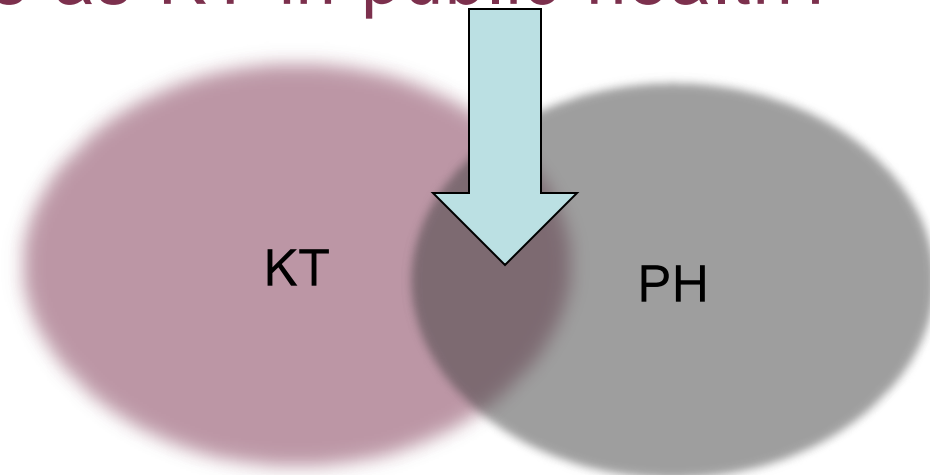


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Reflections on the Literature Search

- Everything takes longer than expected
- Identified more methods than tools
- Registry is evolving --- but so is KT and so is public health
- Some challenges re: different perspectives
 - What counts as KT in public health?



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Next Steps

- **User feedback and evaluation**
 - Relevance – the right tools for the job?
 - Usability & “findability”– keywords, categories
 - Summary statement format and content
- **Support for using methods and tools**
 - Links to user stories/feedback, webcasts
 - *Spotlight on Methods and Tools* webinar series with CHNET-Works!



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Feb 10 Jane Gibson - IWH's KT Planning Guide

How do you access KT Methods and Tools in the Registry?



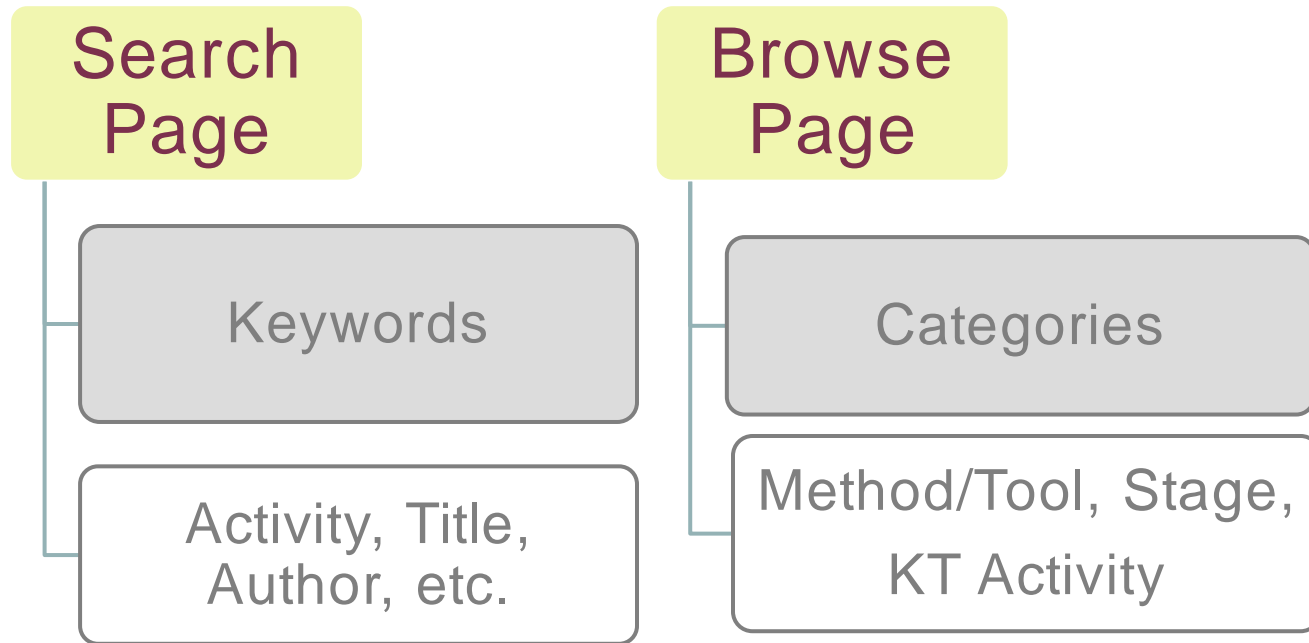
NCCMT Knowledge Broker, Kirsten Sears, (right) demonstrating how to use the NCCMT website at a workshop in Winnipeg, MB, March 2011.



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Searching the Registry



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Search

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Spotlight on KT Methods and Tools

New Webinar Series: Spotlight on KT Methods & Tools

Mark your calendars!

Quick Links

[Where to start](#)[KT Methods and Tools](#)[Evidence-Informed Public Health](#)[Learning Modules](#)[Discussion Forum](#)[Subscribe to Our Publications](#)[Join the DialoguePH Network](#)

What is the National Collaborating Centre for Methods and Tools?

The National Collaborating Centre for Methods and Tools (NCCMT) is one of six [National Collaborating Centres for Public Health](#) in Canada. The NCCMT provides leadership and expertise in **sharing what works in public health**.

Strengthening public health in Canada

We believe that using evidence to inform public health practice and policy in Canada can

What's New at NCCMT?

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New webinar series: Spotlight on
Knowledge Translation Methods
& Tools



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- ▶ A Community of Practice toolkit (December 8, 2011)
- ▶ Critically appraising practice guidelines: The AGREE II instrument (November 28, 2011)
- ▶ A toolkit for equity-focused knowledge translation (November 28, 2011)

Browse the Registry

Currently there are **46 methods** and **45 tools** in the Registry.

Keywords

Example search terms: partnerships, collaboration, policy making, evaluation, critical appraisal, networking, communication, etc.

Results

categorized by...

[All \(91\)](#)

Type

[Method \(46\)](#)

[Tool \(45\)](#)

Stage

[Planning \(55\)](#)

[Doing \(66\)](#)

[Evaluating \(27\)](#)

Activity

[Synthesis \(17\)](#)

[Dissemination \(42\)](#)

[Exchange \(37\)](#)

[Application \(38\)](#)

Showing 1 - 10:

[Next »](#)

Sort: [title \(ascending\)](#) ▼

[A \(virtual\) networking venue for knowledge dissemination and exchange](#)

Population Health Improvement Research Network (2005)

CHNET-Works! is a pan-Canadian inter-disciplinary network that uses creative information technology to bring together population health researchers, decision makers and practitioners for knowledge transfer and exchange. In essence, it serves as a network of networks. It offers a Web-based platform that increases timely access to relevant research and its application; enables discussion and exchange; and supports individual and collective action in advancing public and community health agendas.

[A Community of Practice toolkit](#)

Lusk, E. & Harris, M. (2010)

This toolkit was developed to help people start or maintain a Community of Practice with the Seniors Health Research Transfer Network (SHRTN). A Community of Practice (CoP) is a key strategy to facilitate knowledge exchange among practitioners, researchers, decision-makers and the community. The *SHRTN Collaborative Community of Practice Orientation Guide* is a user-friendly toolkit that includes resources, an evaluation checklist and a workplan to help people operate a CoP.

[A comprehensive approach towards knowledge dissemination and exchange](#)

Canadian Health Services Research Foundation (CHSRF) (2004)

The Communication Notes series provides a number of approaches to planning and doing knowledge dissemination and exchange. This collection of one- to two-page summaries provide practical strategies to inform users about the following topics: 1) developing a dissemination plan; 2) dealing with the media; 3) designing a great poster; 4) how to give a research presentation to decision makers; 5) reader-friendly writing: 1:3:25; and, 6) self-editing: putting your



Searching the Registry: A Recent Example

- As part of creating an evidence planning framework, a network member was looking for a tool to assess stakeholder perspectives.
- We recommended a resource for conducting a stakeholder analysis.



NCCMT's Jackie Muresan and Jenny Yost with workshop participants in Whitehorse, YT, March 2011.



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Search the Registry

Currently there are **46 methods** and **45 tools** in the Registry.

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» [Learn about the Registry](#)

» [Browse the Registry](#)

Example search terms: partnerships, collaboration, policy making, evaluation, critical appraisal, networking, communication, etc.

Results

categorized by...

[Show results from NCCMT website](#) (18)

[Show results from the Registry of Methods and Tools](#) (14)

Type

[Method](#) (6)

[Tool](#) (8)

Stage

[Planning](#) (1)

[Doing](#) (7)

[Evaluating](#) (6)

Activity

[Synthesis](#) (3)

[Dissemination](#) (5)

[Exchange](#) (7)

Showing 1 - 10:

[Next »](#)

Sort: [Most Relevant First](#) ▼

[A knowledge translation guide: Practical tips and experiences](#)

International Development Research Centre (2008)

The Research Matters KT Toolkit was developed by Canada's International Development Research Centre (IRDC) and the Swiss Agency for Development and Cooperation (SDC). It is a useful and comprehensive resource with practical ideas, tips and experiences from contributors who have used evidence in their work. The toolkit includes sections that explain how to conduct a stakeholder analysis, use approaches to foster a learning organization, write a policy brief and develop a community of practice.

[Implementing best practice guidelines: The RNAO Toolkit](#)

Registered Nurses' Association of Ontario (2002)

The Registered Nurses' Association of Ontario (RNAO) developed this resource to help organizations implement best practice guidelines to improve practice and health outcomes. The RNAO Toolkit: Implementation of clinical practice guidelines provides a six-step process to assess, prepare and use dissemination strategies that fit the organization.



[A toolkit for change management](#)

JISC InfoNet (2011)

This online resource was prepared by JISC InfoNet, an advisory service for managers in UK's education sector. It provides useful resources and approaches to addressing change management in organizations. With checklists, action plans and templates, this tool provides practical techniques to address the difficulties of managing change, including supporting staff with emotional responses to change.



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Implementing best practice guidelines: The RNAO Toolkit

Registered Nurses' Association of Ontario (2002)

Toronto, ON



[Download PDF Summary](#) ▶

These summaries are written by the NCCMT to condense and to provide an overview of the resources listed in the Registry of Methods and Tools and to give suggestions for their use in a public health context. For more information on individual methods and tools included in the review, please consult the authors/developers of the original resources.

Relevance for Public Health

The RNAO Toolkit: Implementation of clinical practice guidelines is relevant for public health settings. The tool identifies and assesses stakeholder and organizational readiness, and can help users develop an implementation plan for public health guidance or innovative programs. For instance, educational sessions can inform and help frontline practitioners to implement a new immunization protocol or smoking cessation program.

Description

The Registered Nurses' Association of Ontario (RNAO) developed this resource to help organizations implement best practice guidelines to improve practice and health outcomes. The RNAO Toolkit: Implementation of clinical practice guidelines provides a six-step process to assess, prepare and use dissemination strategies that fit the organization.

Evaluation and Measurement Characteristics

Evaluation



Has been evaluated. An evaluation of the RNAO Toolkit was conducted via a mailed questionnaire to clinical resource nurses and steering committee members involved in implementing best practice guidelines (Dobbins et al., 2005). Of 61 possible participants, 41 (68%) returned the questionnaire. Most respondents used the Toolkit primarily to identify, analyze and engage stakeholders, and to assess environmental readiness. Twenty-three respondents indicated they used the Toolkit to plan their implementation strategy.

Validity

Not applicable

Reliability

Not applicable

Methodological Rating



Not applicable

Implementing the Method/Tool

Who is involved

Individuals at all levels within public health units would be involved in using this tool to facilitate implementation of a new program or guideline. Various roles may be involved with developing the implementation plan, with support from frontline practitioners to implement and evaluate the implementation plan.

Time

Information not available

Additional Resources and/or Skills Needed for Implementation

Using this toolkit requires expertise in these areas: project management, communications, budgeting and evaluation. Also, knowledge of resources and stakeholders, including being able to access local champions, is critical to garner support for the new program.

Steps for Using Method/Tool

The RNAO Toolkit: Implementation of clinical practice guidelines consists of six steps:

Step 1: Selecting Your Clinical Practice Guideline (CPG)

- With the increasing number of best practice guidelines, there is a need to select high quality guidelines.
- To critically appraise a CPG, use the AGREE (Appraisal of Guidelines for Research and Evaluation) instrument, a rigorously tested tool to appraise CPG.
- Use the Action Plan Template (accessed from [RNAO website](#), along with other worksheets).
- Identify the recommendations for implementation.

Step 2: Identifying, Analyzing and Engaging Your Stakeholders

- Examine the role of stakeholders who may have an interest in the decision to implement best practice guidelines.
- This involves identifying stakeholders, analyzing their interests, determining their level of support and influence

Method/Tool Development

Developer(s)

Toolkit Development Panel:

Alba DiCenso, RN, PhD (Chair)
Irmajean Bajnok, RN, PhD
Elizabeth Borycki, RN, MN
Barbara Davies, RN, PhD
Ian Graham, PhD
Margaret Harrison, RN, PhD
Jo Logan, RN, PhD
Lynn McCleary, RN, PhD
Michael Power, BA, MIM
Julia Scott, RN, MBA

Toolkit Development Support Team:

Tazim Virani, RN, MScN
Anne Tait, RN, BScN
Heather McConnell, RN, BScN, MA(Ed)
Carrie Scott
Elaine Gergolas, BA

Registered Nurses' Association of Ontario
Nursing Best Practice Guidelines Program
158 Pearl St
Toronto ON M5H 1L3
www.rnao.org

Method of Development

The RNAO Toolkit: Implementation of clinical practice guidelines was developed to accompany the Nursing Best Practice Guidelines (NBPG) Project funded by the Ontario Ministry of Health and Long-Term Care. The aim of the NBPG Project was to develop, pilot, evaluate and disseminate nursing best practice guidelines. A panel of nurses/researchers developed the Toolkit to help organizations implement clinical practice guidelines.

Release Date

2002

Contact Person/Source

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CHSRF/CIHR Chair in Advanced Practice Nursing
Professor, School of Nursing
Joint Member, Dept of Clinical Epidemiology & Biostatistics
Director, Ontario Training Centre for Health Services and Policy Research
McMaster University Faculty of Health Sciences
1200 Main Street West, Rm. 3N25B

RESOURCES

Title of Primary Resource	Toolkit: Implementation of clinical practice guidelines
File Attachment	None
Web-link	http://www.rnao.org/Page.asp?PageID=924&ContentID=823
Reference	Registered Nurses' Association of Ontario. (2002). Toolkit: Implementation of clinical practice guidelines. Toronto, Canada: Registered Nurses' Association of Ontario. Retrieved from: http://www.rnao.org/Page.asp?PageID=924&ContentID=823
Type of Material	Toolkit
Format	On-line Access
Cost to Access	Purchase of hardcopy Toolkit
Language	English, French
Conditions for Use	

Title of Supplementary Resource	A toolkit to facilitate the implementation of clinical practice guidelines in healthcare settings.
File Attachment	None
Web-link	http://www.longwoods.com/content/16515
Reference	DiCenso, A., Virani, T., Bajnok, I., Borycki, E., Davies, B., Graham, I., Harrison, M., et al. (2002). A toolkit to facilitate implementation of clinical practice guidelines in healthcare settings. <i>Hospital Quarterly</i> , 5 (3), 55-60.
Type of Material	Journal article
Format	Periodical
Cost to Access	Journal article purchase



BPG:

Clinical Practice Guidelines

Healthy Work Environment Guidelines

Advanced Clinical/Practice Fellowships

Online Catalogue

Best Practices Toolkit

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Toolkit: Im



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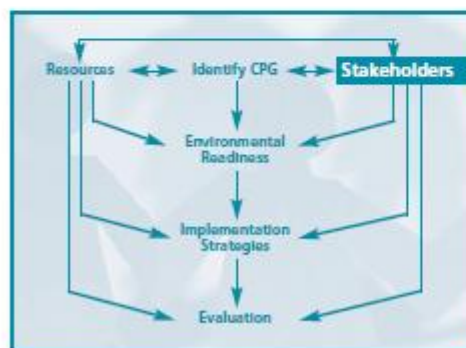
chapter 2

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step 2

Identifying, Analyzing, and Engaging Your Stakeholders

review of previous chapter: Now that you have identified and selected a clinical practice guideline (CPG) or recommendations from several CPGs for use in your setting, you are ready to look at stakeholders.



What is this chapter about?

This chapter examines the role of stakeholders (e.g. individuals, groups, and/or organizations) who may have a vested interest in your decision to implement CPGs, and who may attempt to influence your decisions and actions as you develop your implementation plans (*Baker, Ogden, Prapaipanich, Keith, Beattie, & Nickleson 1999*).

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NCCMT team members, at Community Health Nurses Canada conference, Halifax, NS, May 2011.



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www.nccmt.ca (English) or www.ccnmo.ca (French)



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