



Mobilizing Knowledge to Improve Health Services
Tech-enabled KT Close to Care

Presentation to BC KT CoP
Pat Atherton, BCom MPA
InspireNet Manager
January 21 2015



A program of the
BC Nursing Research Initiative

A research and knowledge network funded by
Michael Smith Foundation
for Health Research 2009-2015



Working to

- Create & share health services research (HSR) knowledge
- Strengthen research & knowledge translation (KT) capacity
- Facilitate innovation in delivery of health services



Overview

- History & Background
- KT Action Plan
- KT Initiatives Description
- Evaluation Activities
- Lessons Learned
- Supplemental Resources





InspireNet: History

- Original mandate: ↑ nurses' research capacity
- Cross-cutting theme: interprofessional
- Geographic dispersion = 'virtual' platform
- Network operations:
 - Co-leaders Noreen Frisch (UVic); Grace Mickelson (PHSA)
 - 1.2 FTE staff
 - Distributed leadership: voluntary
 - Annual budget \$200-250K





InspireNet: At 5 Years

Network of 47 teams

- Knowledge translation = 11
- Research/evaluation = 29
- Coordination = 7

>3,600 members

- Health sector = 64%
- Education sector = 24%
- Other = 12%

'KT Close to Care'

Primarily virtual network
connected through e-platform:
Web 2.0 site + webconferencing





KT Activities

Knowledge Translation:

"using research to improve health"



Formation of the Knowledge to Action (KTA) Team

Co-Leaders: Grace Mickelson (PHSA) & Anastasia Mallidou (UVic)



KT Strategy Planning Meeting, 2011



Led to the 3 year KT Action Plan



Led to expanded KT initiatives





KT Action Plan

Outlined existing KT initiatives using CIHR framework

InspireNet Activity	Synthesis	Dissemination	Exchange	Application
Database of members <ul style="list-style-type: none"> Finding mentor/mentee opportunities through the database Finding researchers with specific research interests Finding clinicians with specific research interests 		✓	✓	
Database of grey literature		✓	✓	
Database of research projects		✓	✓	
Blog on website <ul style="list-style-type: none"> Inviting senior health authority executives, Ministry staff, and others to contribute to InspireNet's blog 		✓		
Members Discussion Board on website		✓	✓	
' Share your ideas ' link on website to connect practicing nurses' ideas with researchers			✓	
Biweekly e-News		✓		
Annual fall conference & networking event		✓	✓	
Liaising with Nurse Research Facilitators (NRF)			✓	
Use of social media to share: 1) newly emerging evidence and 2) conference opportunities for members to submit abstracts: Twitter and Facebook		✓	✓	



KT Action Plan



Articulated 4 broad goals with objectives, set at the planning meeting

Goal #1: Develop KT skills

Goal #2: Optimize the website as a key vehicle for KT

Goal #3: Improve the number and quality of contacts and connections to facilitate KT

Goal #4: Remove structural barriers/improve incentives & be the 'go to' place for nursing health services KT

KT Action Plan

<http://www.inspirenet.ca/document/kt-action-plan-2011-2014-0>





KT Initiatives: Website



Web 2.0 website



Powered by Drupal v 6; *Organic Groups* for teams; Lucene for search engine



Contracted developer for site + database integration



Databases: **Members**, **Research interests**, **Projects & Grey lit**



Allows all members to contribute content



Teams: discrete password protected spaces (eCoPs)



Fresh content

Total pageviews: ~500,000

www.inspirenet.ca





KT Initiatives: eNews



Electronic newsletter



Highlights freshly curated website content: funding, research skills, resources, conferences, new research articles, announcements, etc.



Distributed biweekly; archived on site



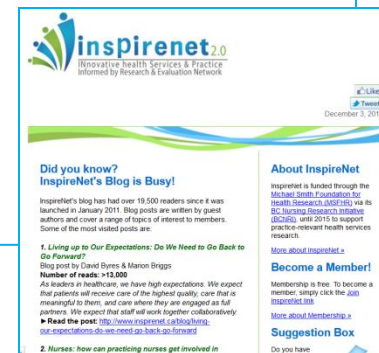
MailChimp; Integrated with website & members' database



Website hits increase immediately following

Total newsletters: 130

<http://www.inspirenet.ca/Enews-Archive>





KT Initiatives: Teams

3 Types of Teams

1. Action Teams

- 🌱 Topic-specific 'mini-networks'
- 🌱 Open to all InspireNet members

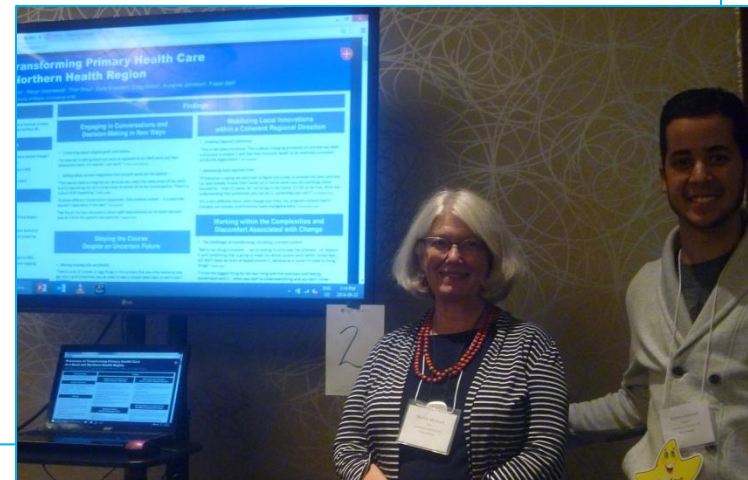
2. Closed Teams

- 🌱 Research teams
- 🌱 Open to team only

3. Coordinating Teams

- 🌱 Coordinate the work of other teams/network (e.g. evaluation, communications, conference planning)

<http://www.inspirenet.ca/Existing-Action-Teams>





KT Initiatives: Teams

eCoPs

- 👤 Password protected; only team members access
- 👤 Discussions, webinar details/recordings, wikis, document sharing

Used by teams in different ways

👤 **Action Teams**

- 👤 Networking, Pro D

👤 **Closed Teams**

- 👤 Research project development/dissemination

Total Action Teams: 11

Total Closed Teams: 29

Total eCoPs: 79



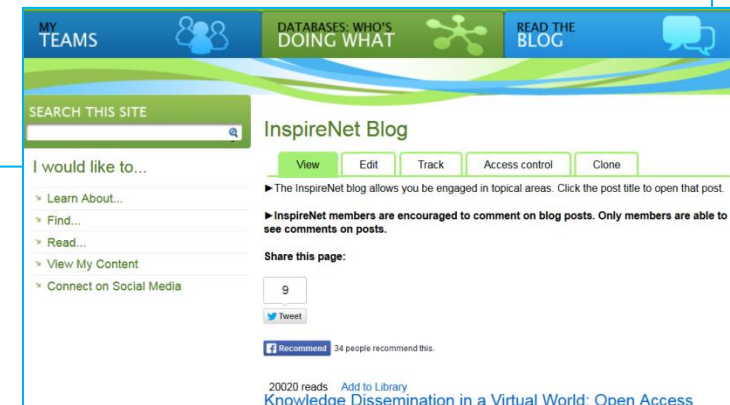


KT Initiatives: Blog

- Available on the open internet
- Posts written by invited members on issues related to HSR / KT
- Comments can be made and viewed by InspireNet members only

Total blog reads: ~20,000

<http://www.inspirenet.ca/blog>





- ## Highly valued (evaluations)

Total ePosters: 62



KT Initiatives: Social Media

- 🚀 **Twitter & Facebook** used for social media channels (Hootsuite for aggregation)
- 🚀 **Goals:**
 - 🚀 Knowledge dissemination
 - 🚀 Recruiting study participants
 - 🚀 Curating fresh web content
- 🚀 Hashtags #bchc | #cdnhealth | #health #research

Total Twitter followers ~1,450 | @InspireNetBC
Facebook Likes ~125 | InspireNet





KT Initiatives: Ideas Incubator



Clinicians: complete webform with question/
research idea



InspireNet: posts to public webpage with link to
submitter's database profile



Researchers: alerted via eNews

http://www.inspirenet.ca/Ideas_Incubator

The screenshot shows the 'Ideas Incubator' web interface. At the top left is a search bar labeled 'SEARCH THIS SITE'. Below it is a navigation menu titled 'I would like to...' with links: 'Learn About...', 'Find...', 'Read...', 'Members' Blogs', 'Ideas Incubator', 'Scholarly Articles Repository', 'View My Content', and 'Connect on Social Media'. On the right, the 'Ideas Incubator' header is followed by buttons: 'View', 'Edit', 'Track', 'Access control', and 'Clone'. A text block explains that members can submit ideas for research topics in nursing health services research using the 'Share Your Ideas' icon, and that members can contact the submitter to discuss the idea, provided they are logged in. Below this is a table with two columns: 'Research Idea' and 'Submitter's InspireNet Database Profile'. The first row shows a research idea about 'Older Adults & Alcohol' and its submitter, 'Charmaine Cusack'.

Research Idea	Submitter's InspireNet Database Profile
► Older Adults & Alcohol: Health Canada supports the public by providing alcohol information and links to programs, and safe consumption guidelines document called Low-Risk Alcohol Drinking; however, the guidelines do not include older adult alcohol consumption. On the Ministry of British Columbia web site a different Low-Risk Alcohol Drinking page appears which does not present the facts with regards to our senior population. Vital information is missing including the fact that	Charmaine Cusack



KT Initiatives: Webinars



3 types:



Action Teams:

- topic-specific



Lunch & Learn:

- KT topics



Virtual Podium:

- member-presented content
(knowledge dissemination)

Highest rated initiative (surveys/interviews)

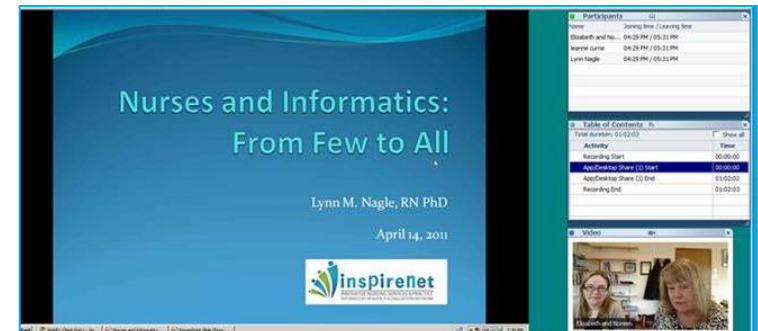




KT Initiatives: Webinars

- Total # webinars: **134**
- Total *synchronous* (in real time) participants
>2,000
- Total *asynchronous* participants
(recording viewing)
>12,000
- **6:1 Relationship**

Report available: <http://www.inspirenet.ca/publications>





Support for Integrated & End-of-Grant KT

Integrated KT

- Website & Database: finding collaborators/grey lit; recruiting study participants
- Social Media: recruiting study participants
- Teams: collaborating
- eNews: recruiting study participants
- Ideas Incubator: bringing clinicians' questions to researchers

End of grant KT: knowledge dissemination

- Webinars
- Social Media
- E-Posters
- Blog
- Teams
- eNews





How do we evaluate all of this?

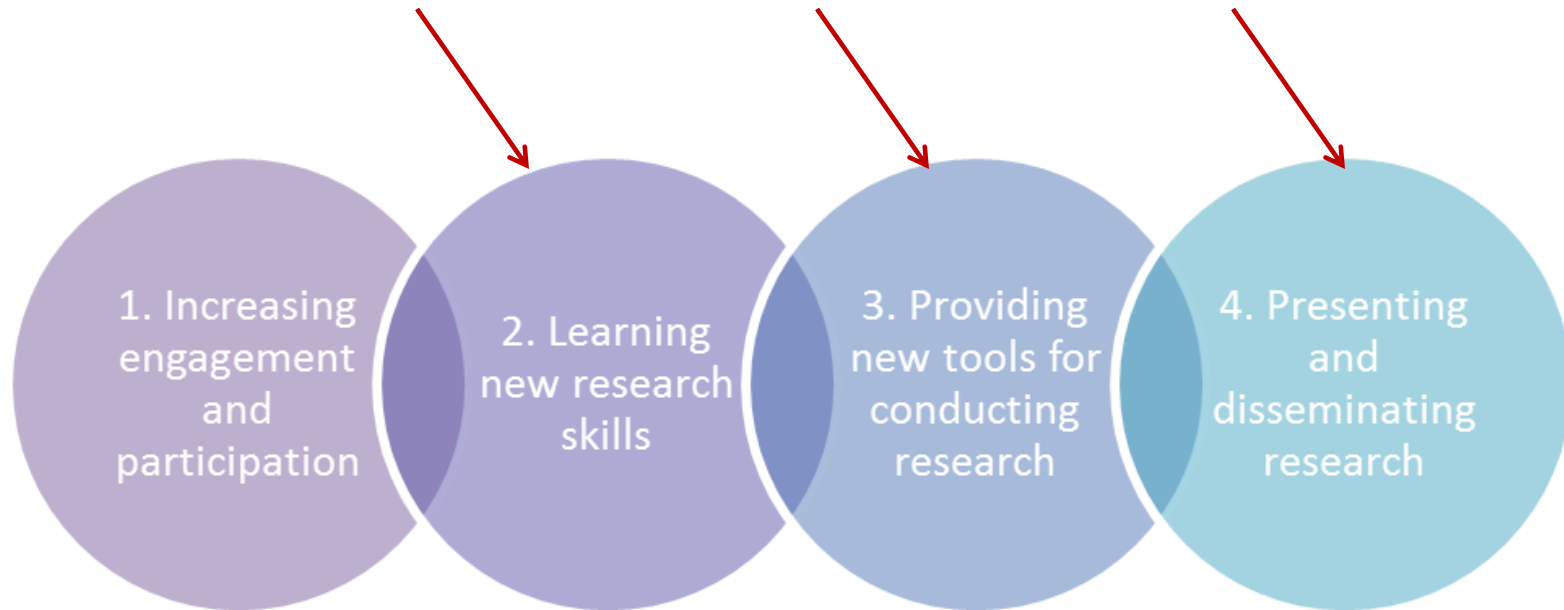


Reports available: <http://www.inspirenet.ca/publications>





Latest Evaluation: Emerging Themes & KT





Evaluation: Illustrated Value-add

Increased Membership

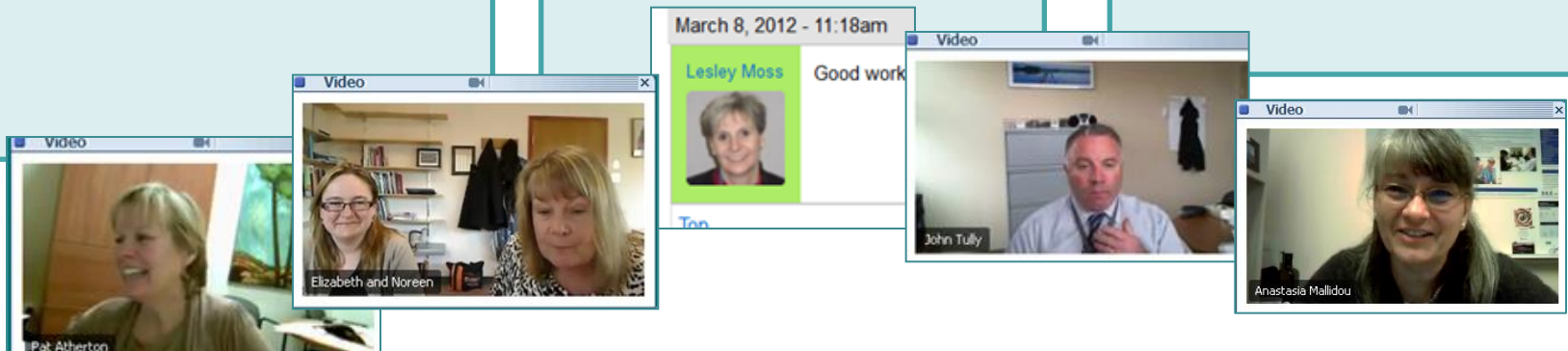
- Membership increases as InspireNet demonstrates value; exceeds expectations

Funding

- Funding extended based on illustrated value-add

Future

- Potential partnerships being explored; sustainability planning crucial early on





What do our members think?

- *It was InspireNet that 'Inspired' me to return to...a master's program.*
- *Through InspireNet I have learned how to participate in an online research community.*
- *[My Action Team] brings everyone to my doorstep.*
- *...eliminates barriers such as cost and geography...to provide opportunities for individuals from across the province to connect and learn.*
- *I have been in psychiatric nursing for over 40 years and see this as the new era and direction of nursing in the future.*
- *I am thrilled to build a community of practice that will allow me to assist frontline staff.*





Key Lessons Learned: Supporting Roles

Network manager: critical role #1

- 🌱 **Manage** the e-platform, related vendors, staff recruitment/training
- 🌱 **Build** the e-platform and 'curate' members, content, social media
- 🌱 **Support** teams' start-up and training to work in virtual environment; trouble-shoot
- 🌱 **Collaborate with leaders** to advance the virtual network







Key Lessons Learned: Supporting Roles

Facilitation: critical role #2

Leaders of virtual teams develop the team's mandate, welcome new members & drive content/activities.

Leadership requires individuals with:

-  **interest** to learn how to work and lead virtually
-  **time** to take on this work





Key Lessons Learned: Online Social Networks

🌱 **1-9-90 rule*** applies to online health social networks:

🌱 1% super users

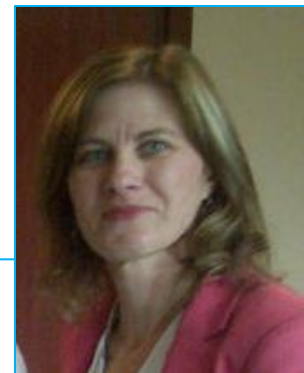
🌱 9% contributors

🌱 90% readers/learners or 'lurkers'

🌱 Very important to support super users and contributors

🌱 Virtual platform is not enough – support is required

*Google "1% Rule" for the Wikipedia entry





Key Lessons Learned: Community Management

Community Management

Emerging discipline – unique role for managing online communities

Want to learn more about this? Try Googling

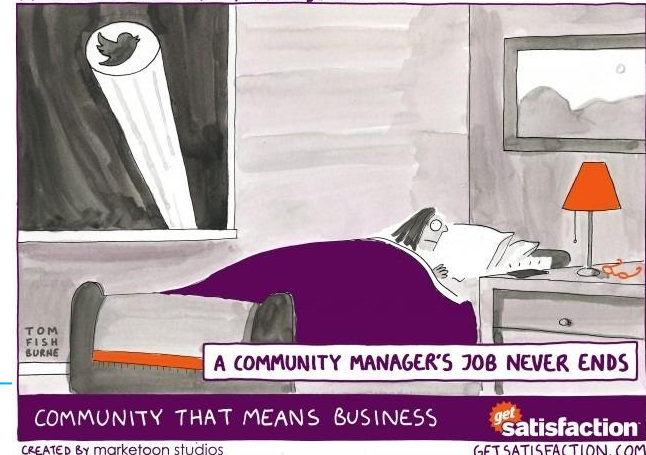
🌱 Rich Millington, FeverBee

🌱 <http://thecommunitymanager.com/>

And follow

🌱 #cmgr

Adventures in Community Management





Key Lessons Learned: Virtual Work Environment

It takes time

- Participants noted that it took longer than expected to get members comfortable using the technology.

It can be done

- Once started, using technology can be used effectively and with ease. It is becoming the way of doing business.

It has a snowball effect

- Participants noted that once members start to use the platform for one thing, they use it for other things as well.



Lessons Learned: More Information

► Publications

Frisch N, Atherton P, Borycki E, Mickelson G, Cordeiro J, Novak Lauscher H, Black A

Growing a Professional Network to Over 3000 Members in Less Than 4 Years: Evaluation of InspireNet, British Columbia's Virtual Nursing Health Services Research Network

J Med Internet Res 2014;16(2):e49

URL: <http://www.jmir.org/2014/2/e49/>

► Posters

If you build it, will they come? Lessons from a virtual health services research network

presented at eHITS 2014, Vancouver

Using the Social Web to Engage Front Line Practitioners in Research and Quality Improvement: A Virtual Network's Experience

presented at Quality Forum 2014, Vancouver

► Conference Proceedings

Use of social media and Web 2.0 technologies to increase knowledge and skills of British Columbia Nurses

presented at Nursing Informatics, 2012, Montreal

► Reports & Presentations

available online: <http://www.inspirenet.ca/publications> & <http://www.inspirenet.ca/Presentations>





Small Sample of Online Resources*

Clinicians' expectations of Web 2.0 as a mechanism for knowledge transfer of stroke best practices

<http://www.ncbi.nlm.nih.gov/pubmed/23195753>

Community Management That Works: How to Build and Sustain a Thriving Online Health Community

<http://www.ncbi.nlm.nih.gov/pmc/articles/PMC3713910/>

Improving integrated care: modelling the performance of an online community of practice

<http://www.ncbi.nlm.nih.gov/pubmed/24648835>

Pain Research Forum: application of scientific social media frameworks in neuroscience.

<http://www.ncbi.nlm.nih.gov/pmc/articles/PMC3949323/>

Social Learning strategies

<http://c4lpt.co.uk/resources/social-learning-handbook/social-learning-strategies/>

The 1% Rule in Four Digital Health Social Networks: An Observational Study

<http://www.jmir.org/2014/2/e33/>

Use of communities of practice in business and health care sectors: A systematic review

<http://www.implementationscience.com/content/4/1/27>

Virtual Users Support Forum: Do Community Members Really Want to Help You?

<http://online.liebertpub.com/doi/abs/10.1089/cyber.2012.0412>

** Hyperlinks to resource/article where attribution & authorship can be located. Many more available:
contact patherton@inspirenet.ca*





Questions?

Visit www.inspirenet.ca

for details.

